

# The Glen of Pacific Grove

Homeowner Association

Located in Pacific Grove, California

July 6, 2001

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July 6, 2001

The Glen of Pacific Grove C/O Management Cost Controls 6940 Santa Teresa Blvd., #3 San Jose, CA 95119-1345

Attn: Joseph Chaffers, Association Manager

RE: RESERVE COMPONENT STUDY

Dear Mr. Chaffers and members of the Board:

In accordance with our Proposal, we have performed a Reserve Component Study of all major common area building and site components specified by the Association to determine their estimated remaining useful life and replacement costs, assuming the materials used were properly manufactured and installed.

The observations and conclusions presented are based upon the visual inspection of the exterior of the dwellings, accessory structures and site components, and upon information furnished by the Homeowners Association representatives. We have detailed the results of the inspection in the attached Study.

It has been a pleasure serving The Glen of Pacific Grove HOA and we look forward to working with you again in the future.

Sincerely,

SUNSTONE CONSULTING, INC. RESERVE ANALYSIS DIVISION

# DESCRIPTION

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ı. **LIMITATIONS AND ASSUMPTIONS** TO THE STUDY

# Limitations and Assumptions to the Study

- A. Upon your request, this study has been prepared to determine the estimated remaining useful life of the common area components that are capable of being visually inspected. This study is not to be construed as a guarantee or warranty, nor as an opinion on the advisability of purchase.
- B. The estimated remaining useful life "does not" have a variance factor for unusual weather conditions or natural disasters, including but not limited to seismic activity. This report "does not" address the question of Reserve Funding for earthquake damages. Although studies have been completed by various agencies which disclose both the "likely" locations and projected degrees of damage which may be expected from a major seismic event, Sunstone Consulting, Inc. feels that it is the responsibility of the individual HOA to address such a question either in the form of additional insurance (which includes budgeting for the deductible) or by other funding methods. The entire topic, however, remains beyond the Scope of this Report and remains in this section for discussion purposes only. Furthermore, it is assumed that a regular program of proper component maintenance will be in place and followed.
- C. No reliance on this report will be made by anyone other than the clients named herein, or for any other purpose than establishing reserve funding needs.
- D. We have made reasonable efforts to assure that this report is accurate. However, we cannot assume any liability for damages, which may result from it or for any conditions that this report might fail to disclose.
- E. The information contained herein is deemed reliable as of the date of this study, but is not guaranteed. This report does not preclude errors resulting from unforeseen conditions or circumstances, unreliable information or unpredictable inflationary/deflationary conditions. The scope of this report is expressly limited to the components described herein.
- F. This report is limited to a visual inspection, which does not disturb the major components. The interior of furnished rooms, floors under coverings, interior of hollow walls, space between floors and ceilings or soffits below and structural elements to which there is no access without defacing or tearing out lumber, masonry work or finished cabinetry are specifically omitted in this investigation except as noted.

# Limitations and Assumptions to the Study

It is assumed that the components inspected have been constructed properly and comply with all applicable building codes, and have been constructed according to the originally approved construction documents.

- G. This report should not be deemed to be an existing condition report designed to uncover latent or patent construction defects. Cost estimates reflect the replacement of an item with similar or "like" materials only. Local building codes have not been researched to determine whether current ordinances will permit the replacement of any component with components of like material. The estimates do not necessarily take into consideration the abbreviated useful life a component might experience as a result of its original construction, installation, or design.
- H. Sunstone Consulting, Inc. is not responsible for any claims, demands, or damages arising out of the discovery of any asbestos or lead paint coatings at the complex during any replacement work. The Homeowners Association, by accepting this study, agrees to release Sunstone Consulting, Inc. from any such claims, demands or damages.

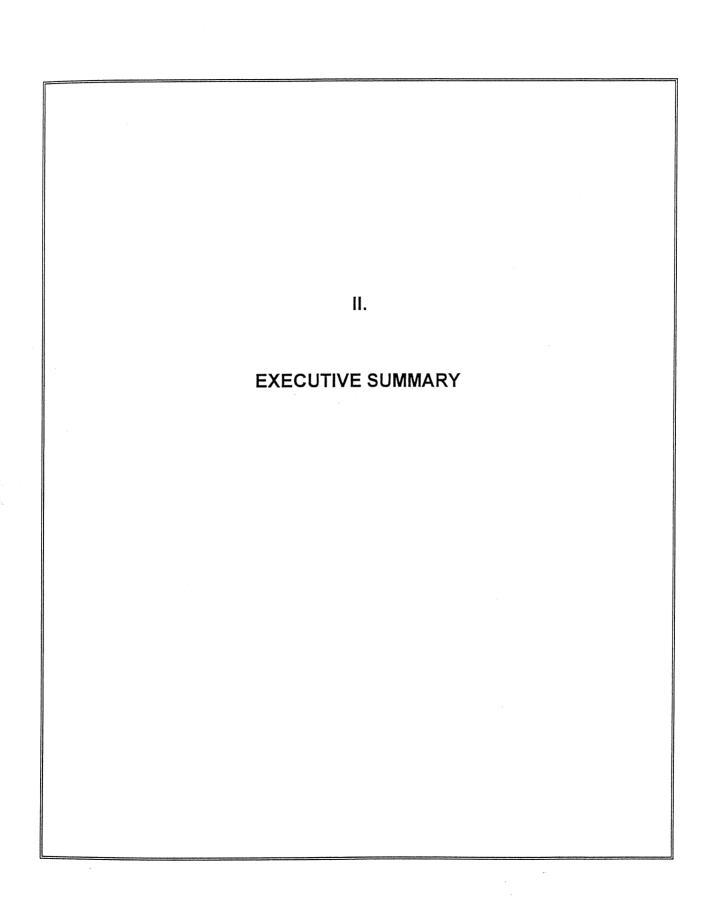
The Homeowners Association, in consideration of Sunstone Consulting, Inc. performing the work in this contract, hereby agrees to indemnify, defend and hold harmless Sunstone Consulting, Inc. from and against any and all liability, damages, losses, claims, demands, or lawsuits arising out of or relating to the presence of lead coating, asbestos or asbestos-containing material at the complex site.

# Limitations and Assumptions to the Study

I. Both the funding plan and the notions of adequate funding presented in this report are based on assumptions concerning what times should be included in the component list, the estimated lives and costs of those components, and interest and inflation rates. If changes are made concerning these assumptions, the resulting calculations will be changes and those changes may be material. The Homeowners Association, in consideration of Sunstone Consulting, Inc. performing the work in this contract, hereby agrees to indemnify, defend and hold harmless Sunstone Consulting Inc. from and against any and all liability, damages, losses, claims, demands, or lawsuits arising out of or relating to conclusions based on modifications to the assumptions identified above.

#### NOTE:

This report pertains only to a random visual inspection and observation of the components listed and is to be used for "Reserve Funding Needs" only.



## **GENERAL DESCRIPTION**

#### **METHODOLOGY**

The intent of this study is to provide information relating to, but not limited to, the following:

- 1. Identify the major common area components and their quantities.
- 2. Establish the estimated replacement cost.
- 3. Establish reasonable remaining life and replacement schedule.
- 4. Prepare a financial analysis spreadsheet.
- 5. Prepare a Funding Study spreadsheet.

The above information can be used to comply with the requirements established by the State of California, Civil Code 1365. The purpose of this legislation is to insure that Homeowners Associations disclose their current funding plan to meet present and future repair and/or replacement costs to owners and prospective buyers. In addition, we have performed a 30-year reserve component study cash-flow chart (see spreadsheet).

## CASH FLOW CHART

The 30 year cash flow chart has fluctuating peak and valley trends, typically occurring every five (5) years based on expenditures in painting, asphalt seal coating, and concrete and fence replacement. However, major peak expenditures also occur during roof replacement and asphalt resurfacing (see spreadsheet).

## **FUNDING STUDY**

Our computation of the estimated replacement costs as shown in the component study are in today's dollars, however, the 30 year funding study (cash-flow chart) currently factors in a four (4) percent inflation factor. The beginning reserve balance was reported by the Homeowners Association to be \$223,009 as of September 2001 and the monthly reserve dues per unit are \$61.36 (see funding spreadsheet).

#### **BASIS OF SURVEY**

The conclusions presented in this report are based on information provided by the Homeowners Association representatives and the following other sources:

- 1. Background questionnaire provided by HOA.
- 2. Relevant information provided on behalf of HOA.
- 3. Previous Study provided by John D. Beatty & Company

# PROPERTY DESCRIPTION

The Glen of Pacific Grove Homeowners Association is a Common Interest Development located in Pacific Grove, California

# MANAGEMENT ASSOCIATION

Management Cost Controls 6940 Santa Teresa Blvd., #3 San Jose, CA 95119

Joseph Chaffers, Association Manager

## **BOARD MEMBER**

Jack Rutherford

# CASH FLOW CHART DEFINITION OF TERMS

ESTIMATED USEFUL LIFE represents the total number of years that a major component, when new, is expected to serve its intended purpose, given proper original installation and proper ongoing maintenance. Useful life estimates are based on discussions with manufacturers or their representatives and resource reference material contained in technical journals.

ESTIMATED REMAINING LIFE represents the presently-expected number of years that a major component will continue to serve its intended purpose prior to replacement, assuming proper manufacturing, installation and an on-going maintenance schedule is performed.

TOTAL VALUE OF COMPONENT represents the cost, in today's dollars, to replace a major component. Current replacement cost refers to replacing the existing component with one of like kind and quality, including cost, if any, of removing the existing component. It should be understood that under competitive bidding, there may be bids both above and below this amount.

THE FOLLOWING REPLACEMENT SCHEDULE CONSTITUTES AN ATTEMPT TO MAINTAIN ALL MAJOR COMPONENTS AT A LEVEL EQUAL TO THEIR ORIGINAL CONDITION, ASSUMING THE EXISTING COMPONENTS WERE PROPERLY MANUFACTURED, INSTALLED, AND MAINTAINED.

# CASH FLOW CHART ANALYSIS

Components in the cash flow chart have been divided into two categories: FULL REPLACEMENT AND PARTIAL REPLACEMENT. This is to differentiate between components that wear out or deteriorate evenly and those that require continuing repair due to exposure and deterioration.

# FULL REPLACEMENT COMPONENTS

Components that wear out evenly, such as roofing, painting, asphalt, etc., deteriorate at a relatively constant rate until the end of their useful life. At this point, the expense to replace the entire component must be allocated.

# PARTIAL REPLACEMENT COMPONENTS

Other components, such as hardboard siding, wood products, and concrete tend to wear out in various degrees. These components typically have 30 to 50 year useful lives. Partial replacement becomes necessary due to a number of factors including, but not limited to, installation defects, manufacturing or natural defects, exposure variances and natural causes. Therefore, the total replacement expense is rarely incurred. However, it is reasonable to estimate that an unspecified percentage of these components will have to be replaced on a regular basis. This estimation is indicated in the partial replacement component section of the "Replacement Cash Flow" chart.

RESERVE STUDY CASH FLOW CHART ( REVISED JULY 2001 ) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

2010 2011		202 115,881 400	4,307	5,040		125,830
2008: 2009					2,200	2,200 0
2005 2006 2007	390,807	202 115,881 400	40,716	275	5	548,281
2003 2004 20						0
2001 2002						0
ED TOTAL ING COST OF COMPONENT	390,807 51,975	202 115,881 400 116,483	4,307	5,040	4,500 2,200 5,500	HOA
ESTIMATED ESTIMATED USEFUL REMAINING LIFE	25 5 5 25 20	2 2 2	5 5 5	10 10 10 T	20 15 10 6 20 15	IGES REQUESTED BY THE
COMPONENT	TOTAL REPLACEMENT ROOF 1 COMPOSITION SHINGLE 2 GUTTERS AND DOWNSPOUTS	EXTERIOR PAINT COMPONENTS 3 WOOD DECK AT TENNIS COURT 4 HARDBOARD SIDING 5 MAILBOXES	ASPHALT DRIVEWAYS 6 SEAL COAT 7 RESURFACE	FENNIS/SPORTS COURT  RESURFACE  TENNIS NET	MISCELLANEOUS  10 ENTRY SYSTEM  11 GATE DOOR	SUB:TOTAL  SUB:TOTAL  ITALICIZED LINE ITEMS REPRESENT CHANGES REQUESTED BY THE HOA

RESERVE STUDY CASH FLOW CHART ( REVISED JULY 2001 ) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

2017		10,000	970 0	2,016														0.0	137,840	
2010		10,000				i i	5,840												15,840	
2009		10,000									1,800					2,750	006,6		20,050	
8002		10,000							1	2,900								ı	15,900	
2007		10,000																550	12,750	
5		10,000						099											558,941	
2005		10,000												3,600	1,200				14,800	
2004		10,000				550					1 800	:				2,750	5,500		20,600	
2 2003		10,000																	10,000	
2002		10,000																	10,000	
2001		10,000												1,200	800			550	12,550	
COST OF COMPONENT		469,671		2,016		550	5,840	099	11,904	5,900	000 1	007'1		4,800	2,000	2,750	5,500	550		
ESTIMATED REMAINING LIFE		0-15+		10		8	6	2		7		3-204		0-4	0-4	3	3	0		ED BY THE HOA
ESTIMATED USEFUL LIFE		15-20+		15-20+		20-25+	20-25+	7	20-25+	20-25+		+07		15	15	5	5	9		IGES REQUEST
COMPONENT DESCRIPTION	B. PARTIAL REPLACEMENT	SIDING / TRIM  13 HARDBOARD SIDING & WINDOW SILLS	DECKS	14 WOOD DECK AT TENNIS COURT	GENCE/RBIDGE REPLACE	15 WOOD BRIDGE	16 MROUGHT IRON FENCE	17 FENCE WIND SCREEN	18 PATIO FENCE	19 CHAIN LINK		20 AREA LIGHTING REPLACE	I ANDSCAPE/IRRIGATION	21 VALVES	22 CONTROLLERS	23 SOFTSCAPE	24 TREE TRIMMING/REMOVAL	25 PLIMP MOTOR FOR WATER FEATURE	TOTAL	ITALICIZED LINE ITEMS REPRESENT CHANGES REQUESTED BY THE HOA

RESERVE STUDY CASH FLOW CHART ( REVISED JULY 2001 ) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

390,807 51,975 202 202 202 400 115,881 115,881 115,881 115,881 115,881 115,881 115,881 115,881 116,881
202 115,881 4,307 4,307 275 275 275 5,500
202 115,881 400 4,307 2,200 5,500
275 4,307
4,500 4,500 2,200 5,500
4,500

RESERVE STUDY CASH FLOW CHART ( REVISED JULY 2001 ) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

2021	10,000		0		00 00	35 187,805
2020	10,000		099		3,600	15/735
2019	10,000			1,800	2,750	20
2018	10,000					10,000
2017	10,000					12,200
2016	10,000				1,200	142,790
2015	10,000					000.01
2014	10,000			1,800	2,750	20,050
2013	10,000		099			11,485
2012	10,000					10,000
TOTAL COST OF COMPONENT	469,671	2,016	550 5,840 660 11,904 5,900	7,200	2,000 2,000 2,750	250
ESTIMATED REMAINING LIFE	0-15+	10	K 0 3 7	3-20+	0-4	3 0 D BY THE HOA
ESTIMATED USEFUL LIFE	15-20+	15-20+	20-25+ 20-25+ 7 7 20-25+	20+	15 15	6 GES REQUESTE
COMPONENT	B. PARTIAL REPLACEMENT SIDING / TRIM 13 HARDBOARD SIDING & WINDOW SILLS	DECKS 14 WOOD DECK AT TENNIS COURT	FENCE/BRIDGE REPLACE 15 WOOD BRIDGE 16 WROUGHT IRON FENCE 17 FENCE WIND SCREEN 18 PATIO FENCE	19 CHAIN LINK 20 AREA LIGHTING REPLACE	LANDSCAPE/IRRIGATION 21 VALVES 22 CONTROLLERS 23 SOFTSCAPE	24 TREE TRIMMING/REMOVAL 25 PUMP MOTOR FOR WATER FEATURE 6 0 TOTAL: CONTROL OF THE HOA

RESERVE STUDY CASH FLOW CHART ( REVISED JULY 2001 ) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

30	2031	390,807	202 115,881 400	4,307	5,040	516,637	
28 29	2029 2030					0	
27	2028				275	2,200	
. 26	2027		202 115,881 400	40,716	2	2,200	
24 25	2025 2026		11			0	
23	2024						
21 22	2022 2023					V	
TOTAL	COSTOF	390,807	202 115,881 400 124,778	4,307	5,040	4,500 2,200 5,500	
ESTIMATED	REMAINING	5 20	2 2	<i>v v</i>	10	15 6 15	אין דעב מטע
ESTIMATED	USEFUL	25	5 5 5	5 20	10	20 10 20	OLG STOLLES
COMPONENT	DESCRIPTION	TOTAL REPLACEMENT ROOF 1 COMPOSITION SHINGLE 2 GUTTERS AND DOWNSPOUTS	EXTERIOR PAINT COMPONENTS  3 WOOD DECK AT TENNIS COURT  4 HARDBOARD SIDING  5 MAILBOXES  TOTAL	ASPHALT DRIVEWAYS  6 SEAL COAT  7 RESURFACE	TENNIS/SPORTS COURT  8 RESURFACE 9 TENNIS NET	MISCELLANEOUS  10 ENTRY SYSTEM  11 GATE DOOR  12 OPENERS	SUB-TOTAL SUB-TOTAL

RESERVE STUDY CASH FLOW CHART (REVISED JULY 2001) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

30	2031			10,000													1,200	800				529,187	
53	2030			10,000			THE RESERVE THE PERSON NAMED IN COLUMN 2 IS NOT THE PERSON NAMED I			5,840												15,840	
58	2029			10,000										1 800	200.1				2,750	5,500		20,050	
27	2028		The state of the s	10,000		-							5,900									15,900	
26	2027			10,000							099									The state of the s		13,135	
25	2026			10,000		2,016																169,215	
24	2025			10,000																	250	10,550	
23	2024			10,000					220					700	000'1				2,750	5,500		20,600	
22	2023			10,000																		10,000	
21	2022			10,000																		10,000	
TOTAL COST OF	COMPONENT			469,671		2,016	The second secon		550	5,840	099	11,904	5,900		002')		4,800	2,000	2,750	5,500	550		
ESTIMATED REMAINING	3			0-15+	A CALL OF THE PROPERTY OF THE	10			က	6	5		7		3-20+		0-4	0-4	3	3	0		BV THE HOA
ESTIMATED USEFUL	TILE			15-20+		15-20+			20-25+	20-25+	7	20-25+	20-25+		50+		15	15	5	5	9		CE DECLIERTED
COMPONENT DESCRIPTION		B BARTIAL REPLACEMENT	SIDING / TRIM	13 HARDBOARD SIDING & WINDOW SILLS	DECKS	14 WOOD DECK AT TENNIS COURT		FENCE/BRIDGE REPLACE	15 WOOD BRIDGE	16 WROUGHT IRON FENCE	17 FENCE WIND SCREEN	18 PATIO FENCE	19 CHAIN LINK		20 AREA LIGHTING REPLACE	LANDSCAPE/IRRIGATION	21 VALVES	22 CONTROLLERS	23 SOFTSCAPE	24 TREE TRIMMING/REMOVAL	25 PUMP MOTOR FOR WATER FEATURE	TOTAL	TAN ICIZED I INE ITEMS BEBBESENT CHANGES RECLIESTED BY THE HOA

#### **FUNDING STUDY ANALYSIS**

#### **METHOD**

The following funding study utilizes the cash flow method. This method allocates collected reserve dollars for each component that are disbursed on an "as needed" basis as dictated by the component study.

#### **EXPENSES**

Column 3 contains annual total expense figures taken directly from the "bottom line" of the reserve study spreadsheet. The figures in column 5 are the same figures multiplied by a four (4) percent inflation factor.

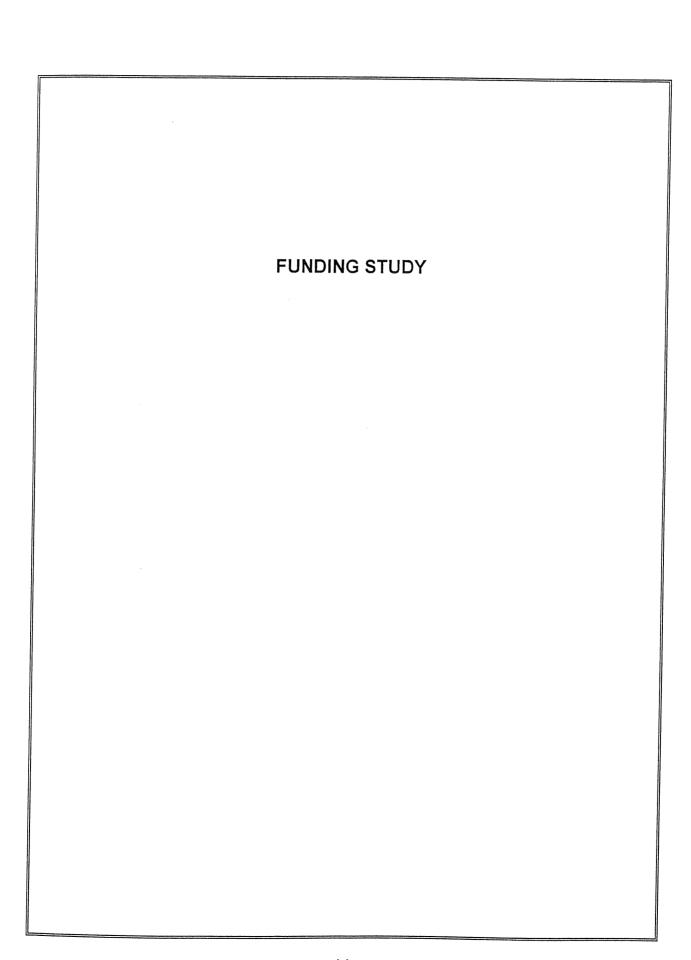
#### RESERVE DOLLARS COLLECTED

The first entry of column 10 contains the current monthly reserve dollars collected per unit. Assessment increases are recommendations necessary to pay inflated expenses and maintain an adequate cash balance. The annual reserve dues for the entire complex are contained in column 6. The interest collected on these dues per year is in column 7.

#### **CASH BALANCE**

The cash flow balance is the guideline of the funding study. A quick scan of this column quickly indicates where major expenditures occur and if any special assessments are necessary.

Figures in this column are the sum of the previous year's balance (column 9) plus the annual reserve dues (column 6) plus interest income (column 7) plus any special assessment (column 8) minus the actual expense multiplied by an inflation factor. As a general rule, the total reserve balance should not drop below 10 percent of the inflated expense.



# 30 YEAR FUNDING STUDY CASH FLOW CHART (REVISED JULY 2001 ) THE GLEN OF PACIFIC GROVE HOA., PACIFIC GROVE, CALIFORNIA

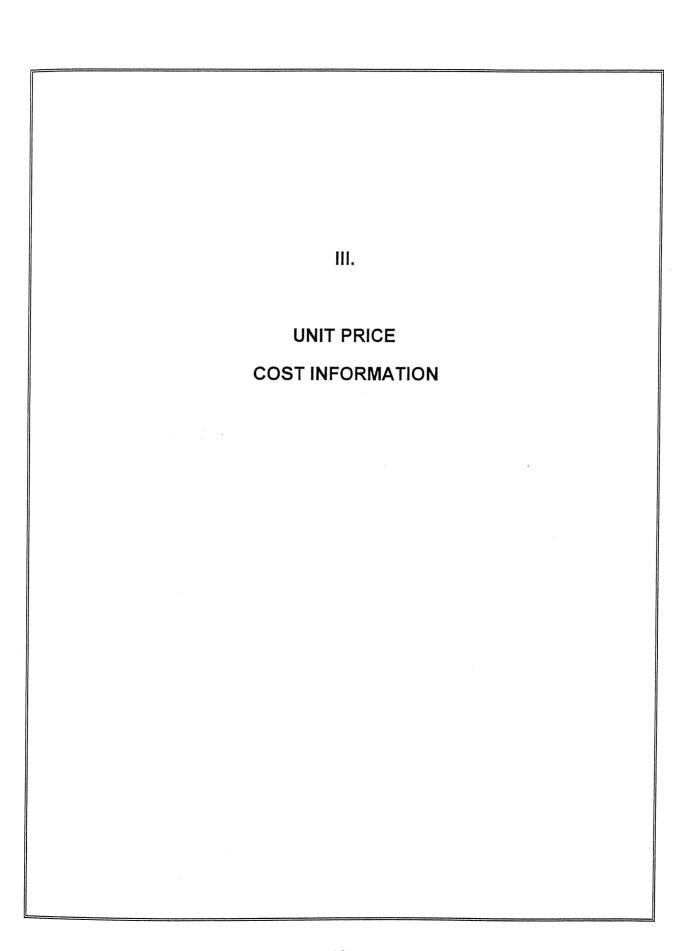
YEAR	EXPENSE	EACTOR A 9/	+ LOTTON'L					
	EAFENDE	FACIOR 4%	EXPENSE \$	DUES	INCOME 4.0 %	ASSESSMENT	BALANCE \$	DUES PER UNIT
7	3	4	5	9	7	8	6	10
NING B/	BEGINNING BALANCE SEPTEMBER 2001	R 2001			THE REAL PROPERTY AND ADDRESS OF THE PERSON		223,009	
2001	12,550	1.0000	12,550	14,726	8,964	0	234,149	6136
2002	10,000	1.0400	10,400	53,015	10,218	0	286,982	73.63
2003	10,000	1.0816	10,816	63,618	12,535	0	352.320	88 36
2004	20,600	1.1249	23,172	68,071	14,991	0	412 209	97.50
2005	14,800	1.1699	17,314	71,475	17,572	0	483 941	70.00
2006	558,941	1.2167	680,037	75,048	7.258	182 000	68 240	17.66
2007	12,750	1.2653	16,133	78,801	3.982	0	137 860	357.01
2008	15,900	1.3159	20,923	82,741	6,631	0	203 308	109.40
2009	20,050	1.3686	27,440	86,878	9,321	0	272 067	14.92
2010	15,840	1.4233	22,545	91,222	12,256	0	353 000	120.00
2011	137,846	1.4802	204,046	95,783	11,955	0	256 691	120.10
2012	10,000	1.5395	15,395	100,572	11,971	0	353 840	133.03
2013	11,485	1.6010	18,388	103,589	15.858	0	000,000	139.00
2014	20,050	1.6651	33,385	106,697	19 662		404,039	143.87
2015	10,000	1.7317	17,317	109.898	23 767	> 0	041,013	148.19
2016	142,790	1.8009	257,157	113 195	23 600		5.5.5.0	152.64
2017	12,200	1.8730	22 850	116 500	000,02	0 0	543,948	157.21
2018	10.000	1 9479	10.470	10,000	62,033	0	661,320	161.93
2019	20 600	2 0258	13,413	120,088	28,465	0	790,394	166.79
2020	15 735	2 1068	41,132	123,691	33,255	0	905,608	171.79
2021	487 BOE	2,1000	101,66	127,401	38,109	0	1,037,968	176.95
2022	40,000	2.1911	411,504	131,223	35,913	0	793,601	182.25
2000	10,000	2.2788	22,788	135,160	33,991	0	939,965	187.72
200	10,000	2.3699	23,699	139,215	39,909	0	1,095,389	193.35
2024	20,600	2.4647	50,773	139,354	45,587	0	1,229,557	193.55
2020	10,550	2.5633	27,043	139,494	51,431	0	1,393,439	193.74
2026	169,215	2.6658	451,099	139,633	49,508	0	1,131,481	193.93
2027	13,135	2.7725	36,416	139,773	47,326	0	1,282,164	194 13
2028	15,900	2.8834	45,846	139,912	53,168	0	1 429 399	10/1 32
2029	20,050	2.9987	60,124	140,052	58,775	0	1 568 102	194.52
2030	15,840	3.1187	49,399	140,192	64.540	U	4 703 A3E	20.70
2031	529,187	3.2434	1,716,364	140,333	37,417	0	184 820	104.71
	2.084.440					,	04,040	24.0

# ASSUMPTIONS

- 1 Inflation rate is assumed to be 4 %.
- 2 Interest income, net of tax is assumed to be  $4\,\%.$

# NOTE

The Reserve Study Cashflow Chart ( June 2001 ) provides the "Total Expenditures In Current \$" figures that appear in the second column above.



#### **GENERAL OVERVIEW**

Sunstone Consulting, Inc. primarily utilizes the services of R.S. Means Company in assisting with the formation of unit price cost data for replacement of common area components. The following is a general overview of how that data is formatted and then utilized.

Since 1942, R.S. Means Company, Inc. has been actively engaged in construction cost publishing and consulting throughout North America. The primary objective of the company is to provide the construction industry professionals with current and comprehensive construction cost data.

A thoroughly experienced and highly qualified staff of professionals at R.S. Means works daily at collecting, analyzing and disseminating reliable cost information. Each editor contributing to his or her publication is a full-time Means employee. These staff members have years of practical construction experience and engineering training prior to joining the firm. Each contributes to the maintenance of a complete, continually updated construction cost data system.

With the constant flow of new construction methods and materials, the construction professional can rarely find time to examine and evaluate all the diverse construction cost possibilities. R.S. Means performs this function by analyzing all facets of the industry. Data is collected and organized into a format that is instantly accessible. The data is useful for all phases of construction cost determination - from the preliminary budget to the detailed unit price estimate.

# ARRANGEMENT OF THE CONSOLIDATED ESTIMATES

**SOURCE**: Most unit prices have been assigned a three-segment, 9-digit code preceded by a description of the item. Subitems are indented beneath appropriate line items. The first line or two of the main (bold face) items often contain descriptive information that pertains to all line items beneath this bold face listing.

**QUANTITY**: Describes the number of units upon which the price is based.

**UNIT**: The abbreviated unit designations listed under this heading describe the unit upon which the price is based.

**UNIT COST**: This is the cost per unit of all factors that comprise the cost. "Material", "Labor", "Equipment", "Overhead", and "Profit."

TOTAL: The figure in this column is the multiplication of "Quantity" times "Unit Cost."

#### **FACTORS AFFECTING UNIT COSTS**

**QUALITY**: The prices for materials and the workmanship upon which productivity is based are in line with United States Government specifications and represent standard construction practice.

**OVERTIME**: No allowance has been made for overtime. If overtime or premium time is anticipated, labor costs must be factored accordingly.

**PRODUCTIVITY**: The productivity, daily output and man-hour calculations for each construction phase are based upon working an eight-hour day in daylight hours.

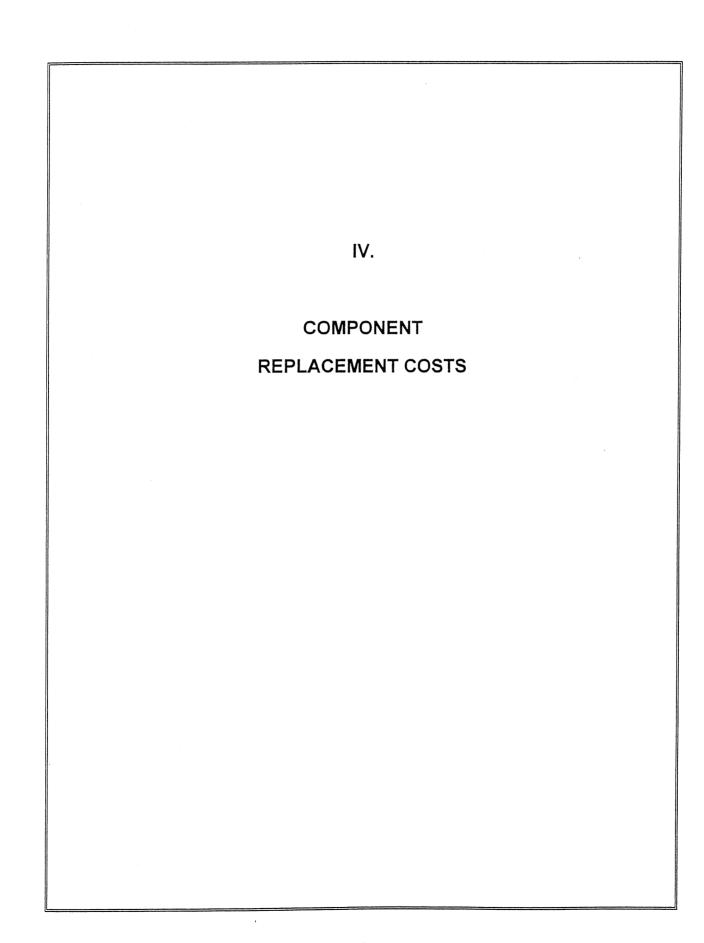
**SIZE OF PROJECT**: The size and type of project can have a significant impact on cost. Sometimes economy of scale can reduce costs for large projects.

Other factors affecting costs are season of year, construction management, weather, local union restrictions, building code requirements and the availability of adequate energy, skilled labor and building materials. General business conditions influence the "in-place" cost of all items. Substitute materials and construction methods may have to be employed and these may increase the installed cost and/or life cycle.

## LOCAL SOURCE COSTS

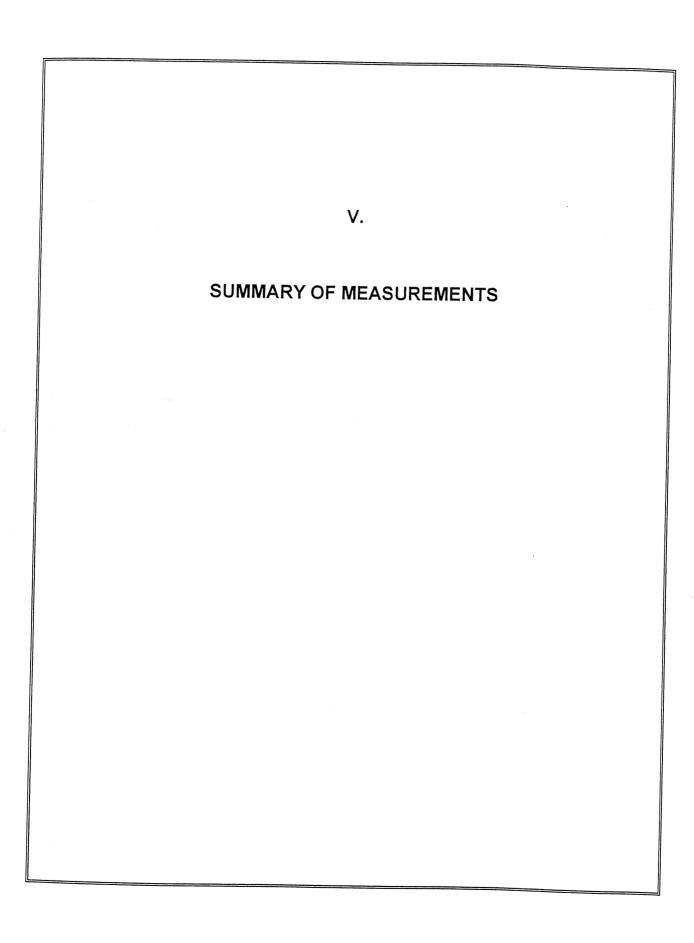
("LS")

When certain job-activities are not included in the R.S. Means software, Sunstone Consulting, Inc. develops specific information as to the unit costs for these activities by contacting local building contractors. These costs are preceded by the digits "LS" in the consolidated estimates.



UNIT COST TOTAL	SQ 350.00 390,807	LF 7.50 51,975	SF 0.60 202 SF 1.32 115,881 EA 100.00 400	SF 0.11 4,307 SF 1.04 40,716	SF 0.60 5,040 EA 275.00 275	EA 4,500.00 4,500 EA 1,100.00 2,200 EA 2,750.00 5,500	
SOURCE	LS 1,117	LS 6,930	LS 336 LS 87,789 LS 4	LS 39,150 LS 39,150	LS 8,400 LS 1	LS 1 LS 2 LS 2	
DESCRIPTION A. TOTAL REPLACEMENT	ROOFS COMPOSITION SHINGLE	GUTTERS AND DOWNSPOUTS  PAINT / CAULKING COMPONENTS	WOOD DECK AT TENNIS COURT HARDBOARD SIDING MAILBOX TOTAL ASPHALT DRIVEWAYS	SEAL COAT RESURFACE TENNIS / SPORTS COURT	RESURFACE TENNIS NET MISCELLANEOUS ITEMS	ENTRY SYSTEM  GATES / OPENERS  GATE DOOR  OPENERS	

COST TOTAL		5.35 469,671	6.00 2,016	550.00	20.00 5,840 5.50 660 16.00 11,904		300.00 7,200	200.00 4,800 1,000.00 2,000	2,500.00 2,750 5,000.00 5,500 550.00 550 3,300.00 3.300
LNIT		39 SF	336 SF	- EA	292 LF 120 LF 744 LF		24 EA	24 EA 2 EA	1 EA
SOURCE		LS 87,789	e e e e e e e e e e e e e e e e e e e	S7			ន្ម	S7	ST
DESCRIPTION	B. PARTIAL REPLACEMENT	SIDING / TRIM HARDBOARD SIDING	DECKS WOOD DECK AT TENNIS COURT	FENCE / BRIDGE REPLACE WOOD BRIDGE	FENCE WIND SCREEN PATIO FENCE (WOOD)	AREA LIGHTING REPLACE POLE MOUNTED LIGHTS	LANDSCAPE/IRRIGATION	VALVES CONTROLLERS SOFTSCAPE	TREE TRIMMING/REMOVAL PUMP MOTOR FOR WATER FEATURE DRAINAGE RENOVATION



COMPOSITION SHINGLE	1,117	SQ
GUTTERS AND DOWNSPOUTS	6,930	LF
WOOD DECK AT TENNIS COURT	336	SF
HARDBOARD SIDING	87,789	SF
WROUGHT IRON FENCE	292	LF
PATIO FENCE	744	LF
MAILBOX	4	EA
ASPHALT DRIVEWAYS	39,150	SF
TENNIS COURT	8,400	SF
WOOD BRIDGE	1	EA
CHAIN LINK FENCE	295	LF